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Personal Profile

As an established and commercially astute business leader and boardroom executive, I have the moral courage, gravitas and resilience to do the right things in challenging, aspirational and ever-changing business environments in interim and permanent C-Suite roles.

I lead with humility and integrity - inspiring every individual, and organisation, to unlock their full potential by aligning talent development, elite performance and sustainable business excellence - and also bringing fresh challenge to the status quo.

My core personal and professional credentials lie in the following areas:

- · Strategic Leadership, People Skills & Talent Development
- Accredited Business Transformation & Growth Expertise
- · Commercial and Financial Excellence
- · Multi-Stakeholder Management & Relationships

Recent Career History

Formal Board Appointments (held within the last 5 years) include:

Gateshead College Governor/Trustee Oct 2018 to date
 Darlington Football Club Chief Executive Officer Sept 2012 to Nov 2015
 Rootcorz Limited Owner Jun 2003 to date

Through Rootcorz Limited, I have successfully delivered the following interim assignments:

St John of God Hospitaller
 Heart of Midlothian FC
 Webb Group
 Chief Executive Officer & Head of Finance - £18m t/o social care provider;
 Senior Executive Management - Scottish Premier League football club;
 Chief Restructuring Officer - £30m t/o home entertainment distributor;

Lincoln Group Chief Finance Officer - regional hotel group - 5 sites;
 Repet Limited Managing Director - £10m t/o plastic reprocessing;

• Mental Health Care Group Chief Restructuring Officer - Mental health care home group — 5 sites;

• InPipe Products Managing Director – £6m t/o oil & gas engineering;

Inter Link Food PLC
 Crutes Law Firm
 Sweet Dreams
 Financial Officer - support to CEO of £145m t/o food sector PLC;
 Chief Restructuring Officer - independent regional law firm - 160 staff;
 Chief Restructuring Officer - established bed manufacturer, £25m t/o;

Van Mildert Group Chief Financial Officer – high street fashion retailer – 8 sites;

- Confidential advisor to the directors of 5 professional football clubs (EFL Championship to National League);
- Independent reporting for lenders in support of applications for funding (in excess of £1.5m);
- Panel member of the Regional Enterprise Loan Fund and of the North East Equity Matching Fund (supporting business angel activity in the North of England);

Previous Career History

MacLeod Phillips & Co Limited Assistant Director – Corporate Finance, London

Gill Airways Interim CFO – Regional Airline

Cresstale Limited Finance Director – Plastic Injection Moulding
Lady in Leisure Group PLC Group CFO – Ladies Only Slimming & Fitness Clubs

Benfield Motors Group Group CFO - Motor Dealerships KPMG Manager - Chartered Accountants

Professional Qualifications and CPD

MSc Sport Directorship (2017 – 2019); Diploma in Sports Psychology; Member of the Institute for Turnaround; Member of Institute of Chartered Accountants; Certificate of Proficiency in Insolvency BSc (Hons) Astronomy & Astrophysics;

Other: Current DBS clearance (2019);